

2025 Final Budget

Presented by Krista Cagle, Director of Finance

PORT OF CAMAS-V FINAL 2025 BL		UGAL		
SOURCES OF CASH				
Beginning Cash Balance - January 1, 2025			\$	5,994,060
Operating Revenues:				
Airport Revenues	\$	714,526		
Marina Revenues	\$	1,519,328		
Real Estate/IP Revenues	\$	3,872,598		
Park Revenues	\$	5,000		
General & Administrative Revenues	\$	30,000		
Total Operating Revenues:	\$	6,141,452	-	
Non-Operating Revenues				
General Tax Levy	\$	3,111,302		
Debt Service Tax Levy	\$	1,382,425		
Investment income	\$	110,000		
Misc tax revenue	\$	40,000		
State Grant/Loan:	\$	1,950,000		
State Grant: WA State Parks & Rec	\$	1,200		
Total Non-operating Revenues:	\$	6,594,927	-	
TOTAL SOURCES OF CASH			\$	18,730,439
Operating Expenses:				
Airport Expenses	\$	680,639		
Marina Expenses	\$	1,112,378		
Real Estate/IP Expenses	\$	1,781,927		
Park Expenses	\$	306,785		
General & Administrative Expenses				
General & Auministrative Expenses	\$	1,872,265	-	
Total Operating Expenses:	\$ \$	1,872,265 5,753,995	-	
-			-	
Total Operating Expenses:			-	
Total Operating Expenses: Non-Operating Expenses	\$	5,753,995	-	
Total Operating Expenses: Non-Operating Expenses Bond Interest expense	\$ \$	5,753,995 321,455	-	
Total Operating Expenses: Non-Operating Expenses Bond Interest expense Bond Principal expense	\$ \$ \$	5,753,995 321,455 1,060,000	-	
Total Operating Expenses: Non-Operating Expenses Bond Interest expense Bond Principal expense Bond Administrative expense	\$ \$ \$	5,753,995 321,455 1,060,000 2,400	-	
Total Operating Expenses: Non-Operating Expenses Bond Interest expense Bond Principal expense Bond Administrative expense CERB Loan	\$ \$ \$ \$	5,753,995 321,455 1,060,000 2,400 207,725	-	
Total Operating Expenses: Non-Operating Expenses Bond Interest expense Bond Principal expense Bond Administrative expense CERB Loan Contracts Payable - Luse/Mehrer	\$ \$ \$ \$ \$	5,753,995 321,455 1,060,000 2,400 207,725 78,703	-	

PORT OF CAMAS-WASHO	UGAL	-		
OPERATING REVENUES:				
Airport Revenues	\$	714,526		
Marina Revenues	\$	1,519,328		
Real Estate/IP Revenues	\$	3,872,598		
Park Revenues	\$	5,000		
General & Administrative Revenues	\$	30,000		
Total Operating Revenues:	\$	6,141,452	-	
OPERATING EXPENDITURES:				
Airport Expenses	\$	680,639		
Marina Expenses	\$	1,112,378		
Real Estate/IP Expenses	\$	1,781,927		
Park Expenses	\$	306,785		
General & Administrative Expenses	\$	1,872,265		
Total Operating Expenses:	\$	5,753,995	-	
NET OPERATING INCOME			\$	387,458
NON-OPERATING REVENUES:				
Debt Service Tax Levy	\$	1,382,425		
Investment income	\$	110,000		
Misc tax revenue	\$	40,000		
State Grant/Loan/Appropriation	\$	1,950,000		
State Grant: WA State Parks & Rec	\$	1,200		
Total Non-Operating Revenues:	\$	3,483,625		
NON-OPERATING EXPENDITURES:				
Bond Principal & Interest expense	\$	1,381,455		
CERB Loan	\$	207,725		
Bond Administrative expense	\$	2,400		
Contracts Payable - Luse	\$	78,703	_	
Total Non-Operating Expenses:	\$	1,670,283	-	
NET INCOME BEFORE CAPITAL PROJECTS:			\$	2,200,800
REVENUE NEEDED FROM TAX LEVY TO FUND				
NON-OPERATING EXPENDITURES			\$	-
General Fund Tax Levy	\$	3,111,302		
REVENUE AVAILABLE FOR CAPITAL PROJECTS			\$	5,312,102
Capital Improvement Projects	\$	1,041,000		
REVENUE NEEDED FROM CASH RESERVES TO FUND				
CAPITAL IMPROVEMENT PROJECTS			\$	-

2025 BUDGETED REVENUES FINAL

Hangar Rentals	\$ 353,159	(A1)
AP-1 Leases	\$ 32,714	(A2)
Immelman Hangars Land Lease	\$ 16,926	(A3)
AP-5 and AP-6 Residential Rentals	\$ 36,600	(A4)
Electrical Fees	\$ 20,628	(A5)
Fuel revenue	\$ 250,000	(A6)
All other AP operating revenue	\$ 4,500	(A7)
Total Airport Revenues	\$ 714,526	
Moorage Fees	\$ 815,021	(M1)
Waverunner Fees	\$ 30,391	(M2)
Setup Fees	\$ 4,000	(M3)
Launch Ramp Ticket Fees	\$ 45,000	(M4)
Launch Ramp Permit Fees	\$ 25,000	(M5)
Electrical Fees	\$ 25,790	(M6)
Other Marina Operating Revenue	\$ 42,312	(M7)
Property Resources (Puffin Café)	\$ 6,114	(M8)
Dolphin Yacht Club	\$ 24,120	(M9)
Riverside Marine	\$ 80,640	(M10)
OHSU Breakwater	\$ 1,515	(M11)
Freedom Boat Club	\$ 6,300	(M12)
Commercial Dockage	\$ 74,036	(M13)
Air Bnb	\$ 24,090	(M14)
Fuel Revenue	\$ 315,000	(M15)
Total Marina Revenues	\$ 1,519,328	
IP Ground leases	\$ 582,003	(R1)
IP spur track leases	\$ 7,380	(R2)
Bldg 3 - Kemira	\$ 140,070	(R3)
Bldg 4 - Elwell	\$ 128,067	(R4)
Bldg 5 - MJ Glass Production	\$ 66,495	(R5)
Bldg 6 - Kemira	\$ 216,882	(R6)
Bldg 7 - Western Forest Products	\$ 247,346	(R7)
Bldg 8 - Corrosion/Corrosion Shield	\$ 117,645	(R8)
Bldg 9 - Intech	\$ 121,891	(R9)
Bldg 10 - Elwell	\$ 62,129	(R10)
Bldg 11 - Ponder Burner	\$ 137,458	(R11)
Bldg 12 - Etec/Precision Saw/Plastic Forming	\$ 143,738	(R12)
Bldg 14 - 54-40 Brewing	\$ 116,863	(R13)
Bldg 15 - Foods In Season	\$ 131,196	(R14)
Bldg 16 - DS Fabrication	\$ 99,577	(R15)
Bldg 17 - MJ Glass/FIS/Lumino	\$ 177,938	(R16)
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Bldg 18	\$	398,502	(R17)
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Bldg 19 - Ferguson	\$	122,397	(R18)
Bldg 20	\$	552,614	(R19)
Courthouse - City of Camas	\$	98,936	(R20)
Westlie Ford	\$	174,528	(R21)
Utility Rev from Tenants	\$	15,228	(R23)
All other IP operating revenue	\$	5,923	(R24)
Infrastructure Fee	\$	7,794	(R25)
Total Real Estate/Industrial Property Revenues	\$	3,872,598	

Park Revenues		\$ 5,000	(P1/P2)
General & Administrative Rev	venues	\$ 30,000	(G1)
	Total Operating Revenue	\$ 6,141,452	-
			-
Non-Operating Revenue:			
Taxes levied for:			
General tax levy		\$ 3,111,302	(NO1)
Debt service tax levy		\$ 1,382,425	(NO2)
Investment income		\$ 110,000	(NO3)
Misc tax revenue		\$ 40,000	(NO4)
State Grant/Capital		\$ 1,950,000	(NO5)
State Grant: WA State Parks & Rec		\$ 1,200	(NO5)
	Total Non-Operating Revenue	\$ 6,594,927	
TOTAL REVENUE		\$ 12,736,380	1

2025 BUDGETED EXPENDITURES

FINAL

Payroll	\$ 312,272	(A8)
Advertising & Marketing	\$ 4,000	(A9)
Outside services	\$ 7,000	(A10)
Legal	\$ 4,000	(A11)
Supplies	\$ 7,500	(A12)
Janitorial	\$ 1,500	(A13)
Fire System Monitoring	\$ 1,693	(A14)
Insurance	\$ 70,803	(A15)
Utilities	\$ 24,965	(A16)
Internet	\$ 1,256	(A17)
Clean Water Tax	\$ 4,700	(A18)
Maintenance & Repair (Grounds)	\$ 9,000	(A19)
Maintenance & Repair (Structures)	\$ 8,000	(A20)
Maintenance & Repair (Equipment)	\$ 5,000	(A21)
Misc Expenses	\$ 450	(A22)
Aviation Fuel Expense	\$ 210,000	(A23)
Aviation Fuel Credit Card	\$ 8,500	(A24)
Total Airport Expenditures	\$ 680,639	
		-
Payroll	\$ 516,979	(M16)
Advertising & Marketing	\$ 3,000	(M17)
Outside services	\$ 18,500	(M18)
Legal	\$ 4,000	(M19)
Supplies	\$ 26,000	(M20)
Janitorial Supplies	\$ 2,500	(M21)
Equipment Fuel	\$ 1,200	(M22)
Security	\$ 8,000	(M23)
Insurance	\$ 142,879	(M24)
Utilities	\$ 64,159	(M25)
Misc Expenses	\$ 14,161	(M26)
Maintenance & Repair (Equipment)	\$ 10,000	(M27)
Maintenance & Repair (Structures)	\$ 7,500	(M28)
Maintenance & Repairs (Docks)	\$ 6,000	(M29)
Maintenance & Repair (Grounds)	\$ 10,000	(M30)
Fuel Expense	\$ 270,000	(M31)
Fuel Credit Card & Sales Tax Expense	\$ 7,500	(M32)
Total Marina Expenditures	\$ 1,112,378	I

Payroll	\$ 1,182,919	(R26)
Advertising & Marketing	\$ 5,500	(R27)
Outside Services	\$ 40,000	(R28)
Legal fees	\$ 20,000	(R29)
Supplies	\$ 14,000	(R30)

Fire System Monitoring	\$ 7,899	(R31)
Insurance	\$ 280,799	(R32)
Utilities	\$ 57,320	(R33)
Internet	\$ 2,458	(R34)
Stormwater	\$ 4,800	(R35)
Misc Expenses	\$ 1,000	(R36)
Maintenance & Repair (Dike)	\$ 54,730	(R37)
Maintenance & Repair (Grounds)	\$ 36,002	(R38)
Maintenance & Repair (Rail)	\$ 5,000	(R39)
Maintenance & Repair (Pumps)	\$ 3,000	(R40)
Maintenance & Repair (Equipment)	\$ 8,500	(R41)
Maintenance & Repair (Structures)	\$ 56,000	(R42)
Maintenance & Repair (Streets)	\$ 2,000	(R43)
Total Real Estate/IP Expenditures	\$ 1,781,927	
Payroll	\$ 254,787	(P3)

Outside Services \$ 2,000 (P4 Supplies \$ 3,000 (P4 Janitorial \$ 3,000 (P4 Insurance \$ 6,549 (P4	T ayloli	Ψ	234,707	(13)
Supplies \$ 3,000 (Percent in the second sec	Marketing	\$	2,000	(P4)
Janitorial \$ 3,000 (Pi Insurance \$ 6,549 (Pi	Outside Services	\$	2,000	(P5)
Insurance \$ 6,549 (Pa	Supplies	\$	3,000	(P6)
	Janitorial	\$	3,000	(P7)
	Insurance	\$	6,549	(P8)
Utilities \$ 13,948 (P	Utilities	\$	13,948	(P9)
Misc Expenses \$ 500 (P	Misc Expenses	\$	500	(P10)
Maintenance & Repair (Equipment)\$7,000(P	Maintenance & Repair (Equipment)	\$	7,000	(P11)
Maintenance & Repair (Structures)\$ 3,000(P	Maintenance & Repair (Structures)	\$	3,000	(P12)
Maintenance & Repair (Grounds)\$11,000(P	Maintenance & Repair (Grounds)	\$	11,000	(P13)
Total Park Expenditures\$ 306,785	Total Park Expenditures	\$	306,785	1

General & Administrative Expenditures	\$ 1,872,265
Total Operating Expense	\$ 5,753,995

NET OPERATING INCOME\$387,458

Non-Operating Expense

,703 (NO10) ,000 (NO11) ,253
. ,
<u>,703</u> (NO10)
700 (10040)
,725 (NO9)
,400 (NO8)
,000 (NO7)
,425 (NO6)

TOTAL EXPENSE	\$ 8,466,247
NET INCOME	\$ 4,270,132

2025 AIRPORT BUDGET

Revenues

	Hangar & Tiedown Rentals		\$ 353,159	(A1)
	AP-1 Leases		\$ 32,714	(A2)
	Immelman Hangars Land Lease		\$ 16,926	(A3)
	AP-5 and AP-6 Residential Rentals		\$ 36,600	(A4)
	Electrical Fees		\$ 20,628	(A5)
Other Airport Operating Revenue		\$ 4,500	(A6)	
	Aviation Fuel Revenue		\$ 250,000	(A7)
Total Airport Revenues			\$ 714,526	

Expenditures

Payroll	\$ 312,272	(A8)
Advertising & Marketing	\$ 4,000	(A9)
Outside Services	\$ 7,000	(A10)
Legal	\$ 4,000	(A11)
Supplies	\$ 7,500	(A12)
Janitorial	\$ 1,500	(A13)
Fire System Monitoring	\$ 1,693	(A14)
Insurance	\$ 70,803	(A15)
Utilities	\$ 24,965	(A16)
Internet	\$ 1,256	(A17)
Clean Water Tax	\$ 4,700	(A18)
Maintenance & Repair (Grounds)	\$ 9,000	(A19)
Maintenance & Repair (Structures)	\$ 8,000	(A20)
Maintenance & Repair (Equipment)	\$ 5,000	(A21)
Misc Expenses	\$ 450	(A22)
Aviation Fuel Expense	\$ 210,000	(A23)
Aviation Fuel Credit Card Expense	\$ 8,500	(A24)
Total Airport Expenditures	\$ 680,639	
		-

Net Income	\$	33,887
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2025 MARINA BUDGET

Revenues

Moorage Fees	\$ 815,021	(M1)
Waverunner Fees	\$ 30,391	(M2)
Setup Fees	\$ 4,000	(M3)
Launch Ramp Ticket Fees	\$ 45,000	(M4)
Launch Ramp Permit Fees	\$ 25,000	(M5)
Electrical Fees	\$ 25,790	(M6)
Other Marina Operating Revenue	\$ 42,312	(M7)
Property Resources (Puffin Café)	\$ 6,114	(M8)
Dolphin Yacht Club	\$ 24,120	(M9)
Riverside Marine	\$ 80,640	(M10)
OHSU Breakwater	\$ 1,515	(M11)
Freedom Boat Club	\$ 6,300	(M12)
Commercial Dockage	\$ 74,036	(M13)
Air Bnb	\$ 24,090	(M14)
Fuel Revenue	\$ 315,000	(M15)
Total Marina Revenues	\$ 1,519,328	

Expenditures

Payroll	\$ 516,979	(M16)
Advertising & Marketing	\$ 3,000	(M17)
Outside services	\$ 18,500	(M18)
Legal	\$ 4,000	(M19)
Supplies	\$ 26,000	(M20)
Janitorial	\$ 2,500	(M21)
Equipment Fuel	\$ 1,200	(M22)
Security	\$ 8,000	(M23)
Insurance	\$ 142,879	(M24)
Utilities	\$ 64,159	(M25)
Misc Expenses	\$ 14,161	(M26)
Maintenance & Repair (Equipment)	\$ 10,000	(M27)
Maintenance & Repair (Structures)	\$ 7,500	(M28)
Maintenance & Repairs (Docks)	\$ 6,000	(M29)
Maintenance & Repair (Grounds)	\$ 10,000	(M30)
Fuel Expense	\$ 270,000	(M31)
Fuel Credit Card Expense	\$ 7,500	(M32)
Total Marina Expenditures	\$ 1,112,378	

Net Income	\$ 406,950

2025 REAL ESTATE/INDUSTRIAL PROPERTY BUDGET

Revenues

noronaoo			
	IP Ground leases	\$ 582,003	(R1)
	IP spur track leases	\$ 7,380	(R2)
	Bldg 3 - Kemira	\$ 140,070	(R3)
	Bldg 4 - Elwell	\$ 128,067	(R4)
	Bldg 5 - MJ's Glass Production	\$ 66,495	(R5)
	Bldg 6 - Kemira	\$ 216,882	(R6)
	Bldg 7 - Western Forest Products	\$ 247,346	(R7)
	Bldg 8 - Corrosion/Corrosion Shield	\$ 117,645	(R8)
	Bldg 9 - Intech	\$ 121,891	(R9)
	Bldg 10 - Noctel	\$ 62,129	(R10)
	Bldg 11 - Ponder Burner	\$ 137,458	(R11)
	Bldg 12 - Etec/Precision Saw/Plastic Forming	\$ 143,738	(R12)
	Bldg 14 - 54-40 Brewing	\$ 116,863	(R13)
	Bldg 15 - Foods In Season	\$ 131,196	(R14)
	Bldg 16 - ERS	\$ 99,577	(R15)
	Bldg 17 - MJ Glass/FIS/Lumino	\$ 177,938	(R16)
	Bldg 18	\$ 398,502	(R17)
	Bldg 19 - Wolseley	\$ 122,397	(R18)
	Bldg 20	\$ 552,614	(R19)
	Courthouse - City of Camas	\$ 98,936	(R20)
	Westlie Ford	\$ 174,528	(R21)
	Tenant Security Deposits	\$ -	(R22)
	Utility Rev fromTenants	\$ 15,228	(R23)
	Other IP Operating Revenue	\$ 5,923	(R24)
	Infrastructure Fee	\$ 7,794	(R25)
Total Real Esta	te/IP Revenues	\$ 3,872,598	

Expenditures

	Payroll	\$	1,182,919	(R26)
	Advertising & Marketing	\$	5,500	(R27)
	Outside Services	\$	40,000	(R28)
	Legal fees	\$	20,000	(R29)
	Supplies	\$	14,000	(R30)
	Fire System Monitoring	\$	7,899	(R31)
	Insurance	\$	280,799	(R32)
	Utilities	\$	57,320	(R33)
	Internet	\$	2,458	(R34)
	Stormwater	\$	4,800	(R35)
	Misc Expenses	\$	1,000	(R36)
	Maintenance & Repair (Dike)	\$	54,730	(R37)
	Maintenance & Repair (Grounds)	\$	36,002	(R38)
	Maintenance & Repair (Rail)	\$	5,000	(R39)
	Maintenance & Repair (Pumps)	\$	3,000	(R40)
	Maintenance & Repair (Equipment)	\$	8,500	(R41)
	Maintenance & Repair (Structures)	\$	56,000	(R42)
	Maintenance & Repair (Streets)		2,000	(R43)
Total Real Estate/IP Expenditures		\$	1,781,927	
Notinoomo		¢	2 000 674	
Net Income		\$	2,090,671	

2025 PARKS BUDGET

Adopt-a-bench \$ - (P2 Total Park Revenues \$ 5,000 Expenditures \$ 254,787 (P2 Marketing \$ 2,000 (P4 Outside Services \$ 2,000 (P4 Supplies \$ 3,000 (P4 Janitorial \$ 3,000 (P4 Utilities \$ 3,000 (P4 Misc Expenses \$ 500 (P4 Misc Expenses \$ 500 (P4 Maintenance & Repair (Equipment) \$ 7,000 (P4	nues			
Total Park Revenues \$ 5,000 Expenditures Payroll \$ 254,787 (P4) Marketing \$ 2,000 (P4) (P4) <td>Par</td> <th>& Trail Fees</th> <td>\$ 5,000</td> <td>(P1)</td>	Par	& Trail Fees	\$ 5,000	(P1)
Payroll \$ 254,787 (P4) Marketing \$ 2,000 (P4) Outside Services \$ 2,000 (P4) Supplies \$ 2,000 (P4) Janitorial \$ 3,000 (P4) Insurance \$ 6,549 (P4) Utilities \$ 13,948 (P4) Misc Expenses \$ 500 (P4) Maintenance & Repair (Equipment) \$ 7,000 (P4)	Add	t-a-bench	\$ -	(P2)
Payroll \$ 254,787 (Payroll) Marketing \$ 2,000 (Payroll) Outside Services \$ 2,000 (Payroll) Supplies \$ 2,000 (Payroll) Janitorial \$ 3,000 (Payroll) Insurance \$ 6,549 (Payroll) Utilities \$ 13,948 (Payroll) Misc Expenses \$ 500 (Payroll) Maintenance & Repair (Equipment) \$ 7,000 (Payroll)	Total Park Revenues		\$ 5,000	
Payroll \$ 254,787 (Payroll) Marketing \$ 2,000 (Payroll) Outside Services \$ 2,000 (Payroll) Supplies \$ 2,000 (Payroll) Janitorial \$ 3,000 (Payroll) Insurance \$ 6,549 (Payroll) Utilities \$ 13,948 (Payroll) Misc Expenses \$ 500 (Payroll) Maintenance & Repair (Equipment) \$ 7,000 (Payroll)				•
Marketing \$ 2,000 (P4 Outside Services \$ 2,000 (P4 Supplies \$ 3,000 (P4 Janitorial \$ 3,000 (P4 Insurance \$ 6,549 (P4 Utilities \$ 13,948 (P4 Misc Expenses \$ 500 (P4 Maintenance & Repair (Equipment) \$ 7,000 (P4	nditures			
Outside Services \$ 2,000 (P Supplies \$ 3,000 (P Janitorial \$ 3,000 (P Insurance \$ 6,549 (P Utilities \$ 13,948 (P Misc Expenses \$ 500 (P Maintenance & Repair (Equipment) \$ 7,000 (P	Pay	oll	\$ 254,787	(P3)
Supplies \$ 3,000 (Pi Janitorial \$ 3,000 (Pi Insurance \$ 6,549 (Pi Utilities \$ 13,948 (Pi Misc Expenses \$ 500 (Pi Maintenance & Repair (Equipment) \$ 7,000 (Pi	Ma	eting	\$ 2,000	(P4)
Janitorial \$ 3,000 (Pi Insurance \$ 6,549 (Pi Utilities \$ 13,948 (Pi Misc Expenses \$ 500 (Pi Maintenance & Repair (Equipment) \$ 7,000 (Pi	Out	ide Services	\$ 2,000	(P5)
Insurance \$ 6,549 (P4 Utilities \$ 13,948 (P4 Misc Expenses \$ 500 (P4 Maintenance & Repair (Equipment) \$ 7,000 (P4	Sup	lies	\$ 3,000	(P6)
Utilities\$13,948(PMisc Expenses\$500(PMaintenance & Repair (Equipment)\$7,000(P	Jan	orial	\$ 3,000	 (P7)
Misc Expenses\$500(PMaintenance & Repair (Equipment)\$7,000(P	Inst	ance	\$ 6,549	(P8)
Maintenance & Repair (Equipment)\$ 7,000(P	Util	es	\$ 13,948	(P9)
	Mis	Expenses	\$ 500	(P10)
Maintenance & Repair (Structures) \$ 3,000 (P	Mai	tenance & Repair (Equipment)	\$ 7,000	(P11)
	Mai	tenance & Repair (Structures)	\$ 3,000	(P12)
Maintenance & Repair (Grounds) \$ 11,000 (P	Mai	tenance & Repair (Grounds)	\$ 11,000	(P13)
Total Park Expenditures\$ 306,785	Total Park Expenditures		\$ 306,785	
				_
Net Income \$ (301,785)	ncome		\$ (301,785)	

2024 BUDGETED GENERAL & ADMINISTRATIVE

	20	23 Actual	20	024 Budget	20)25 Budget	% Change	
General & Administrative Revenues:								
Sponsorship Revenues	\$	30,880	\$	25,000	\$	30,000		(G1)
Total General & Administrative Revenues	\$	30,880	\$	25,000	\$	30,000		()
	-	,		-,	,			
General & Adminstrative Expenditures:								
Salaries and wages	\$	487,745	\$	681,325	\$	624,637	-8.3%	(G2)
Overtime - Permanent EE's	\$	9,666	\$	14,000	\$	30,000	114.3%	. ,
Standby/Hazard Pay	\$	25,331	\$	25,631	\$	25,980	1.4%	· · /
Employee benefits & payroll taxes	\$	260,815	\$	322,695	\$	327,157	1.4%	· · /
Commissioner's comp and benefits	\$	95,251	\$	103,089	\$	111,439	8.1%	· · /
Employee Uniforms	\$	9,739	\$	8,850	\$	8,925	0.8%	. ,
Team Building					\$	8,000	#DIV/0!	(G8)
Employee Relations	\$	8,700	\$	8,919	\$	10,000	12.1%	. ,
Training Program	\$	30,776	\$	42,600	\$	42,600	0.0%	(G10)
Wellness benefit	\$	10,469	\$	10,920	\$	11,340	3.8%	(G11)
Advertising	\$	17,324	\$	19,000	\$	20,550	8.2%	(G12)
Outside services	\$	48,968	\$	19,000	\$	165,890	773.1%	(G13)
Legal fees	\$	52,807	\$	50,000	\$	60,000	20.0%	(G14)
State audit	\$	14,059	\$	31,600	\$	18,300	-42.1%	(G15)
Concerts in the park	\$	24,844	\$	21,158	\$	23,000	8.7%	(G16)
IT Services	\$	82,848	\$	116,200	\$	142,977	23.0%	(G17)
Office supplies	\$	8,580	\$	10,000	\$	10,000	0.0%	(G18)
Copier	\$	3,911	\$	5,880	\$	6,599	12.2%	(G19)
Printing and binding	\$	4,500	\$	4,500	\$	4,500	0.0%	(G20)
Postage	\$	2,156	\$	1,650	\$	1,920	16.4%	(G21)
Janitorial Maint	\$	3,610	\$	2,000	\$	2,084	4.2%	(G22)
Promotional Hosting	\$	926	\$	3,000	\$	3,000	0.0%	(G23)
Insurance	\$	9,218	\$	8,373	\$	9,210	10.0%	(G24)
Marketing	\$	29,844	\$	35,000	\$	36,000	2.9%	(G25)
Memberships & dues	\$	40,309	\$	37,000	\$	37,116	0.3%	(G26)
Wheels & Wings	\$	8,574	\$	8,000	\$	9,500	18.8%	. ,
Publications	\$	162	\$	200	\$	200	0.0%	(G28)
Taxes (Use tax)	\$	7	\$	100	\$	100		(G29)
Utilities	\$	16,238	\$	16,223	\$	16,748	3.2%	(G30)
Telephone & communication	\$	23,483	\$	26,715	\$	23,329	-12.7%	(G31)
Miscellaneous expenses	\$	38,689	\$	46,500	\$	37,114	-20.2%	· · ·
Maintenance & Repair (Office)	\$	7,244	\$	5,000	\$	10,000	100.0%	· · ·
Maintenance & Repair (Grounds)	\$	-	\$	200	\$	200	0.0%	. ,
Office Security	\$	1,198			\$	850	#DIV/0!	(G35)
Green Team					\$	5,000	#DIV/0!	(G36)
Fuel expense	\$	28,825	\$	28,000	\$	28,000	0.0%	· · ·
Election expense	\$	-	\$	13,000			-100.0%	(G38)
Total General & Administrative Expenditures	\$	1,406,816	\$	1,726,329	\$	1,872,265	22.7%	