Port of Camas-Washougal 5 Year Future Capital Improvement Plan

Adopted: April 5, 2011; Revised: November 15, 2011; November 20, 2012; November 18, 2013; November 18, 2014; November 16, 2015; November 14, 2016; November 21, 2017; November 19, 2018; November 18, 2019; November 18, 2020; November 17 2021, November 16 2022, November 15, 2023

| | | 2025 | 2026 | | 2027 | 2028 | 2029 |
|--|----|---------|---------------|----|---------|--------------|--------------|
| MARINA (Strategic Investments): | | | | | | | |
| MARINA (Operational Capital Projects): | | | | | | | |
| Marina Park Loop Asphalt | | | | | | | |
| Black Pearl pathway | | | | | | | |
| Dredging Hydrographic Survey | \$ | 10,000 | | | | | |
| Dredge Engineering & Permitting | \$ | 100,000 | | | | | |
| Marina fuel dock - dispensers | \$ | 20,000 | | | | | |
| Seal & Paint Lifestyle Wake Siding | \$ | 30,000 | | | | | |
| Breakwater - concept/planning | \$ | 30,000 | | | | | |
| East Fire Access Road | | | | \$ | 40,000 | | |
| Dredging *waiting for analysis | | | | \$ | 750,000 | | |
| | | 2025 | 2026 | | 2027 | 2028 | 2029 |
| PARKS (Operational Capital Projects): | | | | | | | |
| Art Fund | \$ | 5,000 | \$ 5,000 | \$ | 5,000 | \$ 5,000 | \$ 5,000 |
| Marina & Historical Park Lights | \$ | 15,000 | | | | | |
| Large Rose Arbor Replacement | \$ | 150,000 | | | | | |
| Waterfront Parking lots seal (east and west) | | | \$ 15,000 | | | | |
| | | 2025 | 2026 | | 2027 | 2028 | 2029 |
| AIRPORT (Operational Capital Projects): | | | | | | | |
| 2 additional tie-downs (concrete) in-house | \$ | 10,000 | \$ 10,000 | \$ | 10,000 | \$ 10,000 | \$ 10,000 |
| Taxiway D, G & H Slurry seal | \$ | 75,000 | | | | | |
| Survey/Fence - Pike Property Line | \$ | 15,000 | | | | | |
| AP-5 Siding and Paint (In house) | \$ | 15,000 | | | | | |
| AP-6 Windows (In house) | \$ | 10,000 | | | | | |
| Hangar F Roof Seal | | | \$ 30,000 | | | | |
| Taxiway F Slurry Seal | | | \$ 15,000 | | | | |
| Runway/Run Up Area/Center Taxiway | | | \$ 500,000 | | | | |
| AP-6 Paint Exterior | | | \$ 6,000 | _ | | | |
| Airport Parking Lot -slurry seal | | | | \$ | 35,000 | | |
| Runways/Taxiways - main entrance road @ gate | 4 | | | \$ | 10,000 | | |
| AP-6 Roof replacement | | | | | | \$ 20,000 | |
| Hangar G Roof Seal & Paint | 4 | | | | | \$ 66,150 | |
| Hanger H Roof Seal & Paint | J | | | | | | \$ 69,458 |

| REAL ESTATE/INDUSTRIAL PARK (Strategic Investments): | 2025 | 2026 | 2027 | | 2028 | 2029 |
|---|---------------|------------|----------|-----|-------------------|--------------|
| SCC Connector Rd (41st St) - engineering \$200,000 CAPITAL ASK | | | | | | |
| SCC Connector Rd (41st St) - 1400' \$2,200,000 construction CAPITAL ASK | | | | | | |
| Energy efficiency projects (Based on asset inspections) | \$ 50,000 | \$ 50,000 | \$ 50,0 | 000 | \$ 50,000 | \$ 50,000 |
| Grove Field - Level 3 charger (Grant funding - DOC/CPU) | | | | | | |
| Future Development (Courthouse) tenative | | \$ 250,000 | \$ 700,0 | 000 | Construction Est? | |
| REAL ESTATE/INDUSTRIAL PARK (Operational Capital Projects): | | | | | | |
| Rail- Switch 6113 rebuild (Kemira) | \$ 7,000 | | | | | |
| Seal & Paint Exterior - Bldg 19 - tenative (check lease) | \$ 35,000 | | | | | |
| Bldg 7- Slurry seal parking lot | \$ 25,000 | | | | | |
| Bldg 17 - Seal Coat & Stripe Parking Lot | \$ 30,000 | | | | | |
| 35th Street Rehabilitation | \$ 162,000 | | | | | |
| HVAC Units | \$ 50,000 | | | | | |
| Courthouse Windows | | \$ 60,000 | | | | |
| Rail - 27th & Index | | \$ 115,000 | | | | |
| Seal & Paint Exterior - Bldg 16 | | \$ 25,000 | | | | |
| Bldg 19 - Slurry seal parking lot | | \$ 20,000 | | | | |
| HVAC Units | | \$ 50,000 | | | | |
| Bldg 5 HVAC | | | \$ 25,0 | 000 | | |
| HVAC Units | | | \$ 25,0 | 000 | | |
| Courthouse - courtroom HVAC | | | \$ 40,0 | 000 | | |
| Westlie Ford - Overhead doors | | | \$ 30,0 | 000 | | |
| Bldg 14- Slurry seal parking lot | | | \$ 12,0 | 000 | | |
| Bldg 16- Slurry seal parking lot | | | \$ 12,0 | 000 | | |
| IP Streets - Grant/Lincoln/Truman/28th Design Work | | | \$ 286,0 | 000 | | |
| IP Rail | | | \$ 15,0 | | | |

| | ı | | 1 | | |
|--|-----------|-----------|-----------|------------|-----------|
| Bldg 10 - reseal windows (atrium) | | | | \$ 16,000 | |
| Bldg 6- Seal Coat Parking Lot | | | | \$ 15,000 | |
| Bldg 16 HVAC | | | | \$ 45,000 | |
| Bldg 17 - Seal & Paint Exterior | | | | \$ 40,000 | |
| Bldg 18 - parking lot slurry seal | | | | \$ 30,000 | |
| Bldg 19 - Roof coating | | | | \$ 220,000 | |
| IP Pumphouse (paint) | | | | \$ 15,000 | |
| IP Streets - 28th Construction/Ford/Asphalt Survey | | | | \$ 140,000 | |
| IP Rail - 35th Crossing Clic (6100 & 6110) | | | | \$ 100,000 | |
| Bldg 4 HVAC | | | | | \$ 45,000 |
| Bldg 6 - Paint & Sign | | | | | \$ 39,000 |
| Bldg 9 - Paint | | | | | \$ 25,000 |
| Bldg 11 - Paint & HVAC | | | | | \$ 52,000 |
| | 2025 | 2026 | 2027 | 2028 | 2029 |
| LEVEE (Operational Capital Projects): | | | | | |
| | | | | | |
| Levee Bank Restoration | \$ 25,000 | | | | \$ 25,000 |
| | 2025 | 2026 | 2027 | 2028 | 2029 |
| VEHICLES (Operational Capital Projects): | | | | | |
| Main Levee Mower - Kubota Tractor | \$ 80,000 | | | | |
| Gravely Mower | \$ 12,000 | | | | |
| Replace Gravely - Electric | | \$ 12,000 | | | |
| Replace Zach's truck - include snowplow | | \$ 90,000 | | | |
| Backhoe | | | \$ 80,000 | | |
| Crew Cab truck - Hybrid | | | | \$ 60,000 | |
| | | | | \$ 40,000 | |
| Replace Ventrac | | | | \$ 40,000 | |

| OTHER - RECURRING CAPITAL PROJECTS | | 2025 | | 2026 | | 2027 | 2028 | 2029 |
|---|----------|--------------------------|----|-------------|----|-----------|---------------|---------------|
| Project Scoping Budget | \$ | 25,000 | \$ | 25,000 | \$ | 25,000 | \$ 25,000 | \$ 25,000 |
| Equipment - Capital Projects (small equipment) | \$ | 10,000 | \$ | 10,000 | \$ | 10,000 | \$ 10,000 | \$ 10,000 |
| ADMINISTRATION OFFICE (Other Capital Projects): | | | | | | | | |
| Design & Replace Port Sign | \$ | 45,000 | | | | | | |
| Slurry Seal Main Parking Lot | | | | | | | \$ 20,000 | |
| HVAC | | | | | | | | \$ 34,000 |
| New Server/Server location | | | | | | | | \$ 25,000 |
| TOTAL CAPITAL IMPROVEMENT PROJECTS COSTS | \$ | 1,041,000 | \$ | 1,313,000 | \$ | 2,185,000 | \$ 952,150 | \$ 464,458 |
| | | | | | | | | |
| | | 2025 | | 2026 | | 2027 | 2028 | 2029 |
| | | 2007 | | 2026 | | 2027 | 2020 | 2020 |
| | | 2025 | | 2026 | | 2027 | 2028 | 2029 |
| Cash Reserve Projected Beginning Balance 1/1/25 | \$ | 4,104,943 | J | | | | | |
| Projected 2024 Opertaing Net Income for 2025 Contingency Projects and Cash Reserves | \$ | 387,458 | | | | | | |
| 2025 Levy Revenue | \$ | 3,100,963 | | | | | | |
| Investment Income/Misc Tax Revenue | \$ | 52,000 | | | | | | |
| Luse Property | \$ | (36,667) | | | | | | |
| Mehrer Property | \$ ¢ | (42,036) | | | | | | |
| 2025 Debt Payment | \$ ¢ | (1,382,425) | | | | | | |
| Total Capital Improvement Project Costs | \$ ¢ | (1,041,000) | | | | | | |
| Total Contingency Capital Project Costs | Ş ¢ | (200,000) | | | | | | |
| CERB Loan Pymts (3) Required Reserve per Finance Policy | ş ¢ | (207,725) (2,876,997) | | | | | | |
| Cash Reserve Projected Ending Balance 12/31/25*less required reserve per finance policy | \$ | 1,858,514 | | | | | | |
| cush heserve riojected Ending Balance 12/31/25 less required reserve per infance policy | <u> </u> | 1,030,314 | | | | | | |
| Cash Reserve Projected Beginning Balance 1/1/26 | | | \$ | 4,458,514 | 1 | | | |
| Projected 2025 Operating Net Income for 2026 Contingency Projects and Cash Reserves | | | \$ | 495,743 | | | | |
| 2026 Levy Revenue | | | \$ | 3,183,472 | | | | |
| Investment Income/Misc Tax Revenue | | | \$ | 54,000 | | | | |
| Luse Property | | | \$ | (36,667) | | | | |
| Mehrer Property | | | \$ | (42,036) | | | | |
| 2026 Debt Payment | | | \$ | (1,382,408) | | | | |
| Total Capital Improvement Project Costs | | | \$ | (1,313,000) | | | | |
| Total Contingency Capital Project Costs | | | \$ | (200,000) | | | | |
| CERB Loan Pymts (3) | | | \$ | (207,068) | | | | |
| Required Reserve per Finance Policy | | | \$ | (2,979,823) | | | | |
| Cash Reserve Projected Ending Balance 12/31/26*less required reserve per finance policy | | | \$ | 2,030,728 | | | | |

| Cash Reserve Projected Beginning Balance 1/1/27 \$ 4,730,728 | | I |
|---|----|-------------|
| Projected 2026 Operating Net Income for 2027 Contingency Projects and Cash Reserves \$ 616,864 | | |
| 2027 Levy Revenue \$ 3,266,807 | | |
| Investment Income/Misc Tax Revenue \$ 54,000 | | |
| Luse Property \$ (36,667) | | |
| Mehrer Property \$ (42,036) | | |
| 2027 Debt Payment \$ (1,335,508) | | |
| Total Capital Improvement Project Costs \$ (2,185,000) | | |
| Total Contingency Capital Project Costs \$ (200,000) | | |
| CERB Loan Pymts (3) \$ (206,412) | | |
| Required Reserve per Finance Policy \$ (3,092,178) | | |
| Cash Reserve Projected Ending Balance 12/31/27*less required reserve per finance policy \$ 1,570,598 | | |
| | | |
| Cash Reserve Projected Beginning Balance 1/1/28 \$ 4,370,598 | | |
| Projected 2027 Operating Net Income for 2028 Contingency Projects and Cash Reserves \$ 616,668 | | |
| 2028 Levy Revenue \$ 3,350,975 | | |
| Investment Income/Misc Tax Revenue \$ 54,000 | | |
| Luse Property \$ (36,667 | | |
| Mehrer Property \$ (42,036 | | |
| 2028 Debt Payment \$ (1,347,860 | | |
| Total Capital Improvement Project Costs \$ (952,150 | | |
| Total Contingency Capital Project Costs \$ (200,000 | | |
| CERB Loan Pymts (3) \$ (205,755 |) | |
| Required Reserve per Finance Policy \$ (3,210,430 |) | |
| Cash Reserve Projected Ending Balance 12/31/28*less required reserve per finance policy \$ 2,397,344 | | |
| | 1 | |
| Cash Reserve Projected Beginning Balance 1/1/29 | \$ | 5,140,039 |
| Projected 2028 Operating Net Income for 2029 Contingency Projects and Cash Reserves | \$ | 611,523 |
| 2029 Levy Revenue | \$ | 3,435,985 |
| Investment Income/Misc Tax Revenue | \$ | 54,000 |
| Luse Property | \$ | (36,667) |
| Mehrer Property | \$ | (42,036) |
| 2029 Debt Payment | \$ | (1,347,335) |
| Total Capital Improvement Project Costs | \$ | (464,458) |
| Total Contingency Capital Project Costs | \$ | (200,000) |
| CERB Loan Pymts (3) | \$ | (205,099) |
| Required Reserve per Finance Policy | \$ | (3,334,978) |
| Cash Reserve Projected Ending Balance 12/31/29*less required reserve per finance policy | \$ | 3,610,975 |
| * Per the Port's Cash Reserve Policy the port should maintain approximately 50% of total annual operating expenses. | \$ | 6,945,953 |